

2026/27 Capital Programme Forecast

Appendix 1

Budget Manager	Project Name	Original Budget £000s	Net Rephase £000s	Growth/Virement	Current Budget £000s	Actual to date £000s	Forecast £000	Variance £000s	Funding source	Finance RAG Status	PM Comments on Status	Finance comments/recommendations
Chief Digital and Information Officer	Hardware Replacement	200	32		232	110	232	0	Borrowing		Spend on track and full budget to be spent within the year, Q1 plans for this to be rolled out by the in-house team only.	No further forecast to be spent on this - Budget of £19K leftover from last year not brought forward to offset overspend. A request will be taken to TCMG for a recommendation for this to be funded from additional borrowing.
	Mobile Device Refresh	82	0		82	0	70	(12)	Borrowing		Mobile Device refresh planned to be rolled out this year alongside BYOD (Bring your own device) test, which if successful will create savings against this capital program.	
	Network Switches	180	0		180	0	180	0	Borrowing		The project has not yet commenced. It is currently expected to begin in Q3.	
	Server & SQL Server 2012 Migration	0	20		20	0	20	0	Borrowing		Linked to the work being completed within Server 2016/2019 Migration, Q1 plans of spending amount brought forward.	
	Server 2016/2019 Migration	13	66		79	1	79	0	Borrowing		Expected full spend, To support the migration to new servers supported from Microsoft.	
	MFDs	50	0		50	0	50	0	Borrowing		Work stream organised start for August.	
	Replacement Income Management System	0	0		0	6	17	17	TBC		Implementation delays relating to the IMS project have resulted in costs being deferred. The project had an approved overspend from 25/26. The project is expected to be complete by October 2026, with no further capital costs anticipated beyond the approved overspend.	
	Cloud Backup	70	0		70	0	70	0	Borrowing		Project not yet commenced, spend expected later within the financial year.	
	UPS Replacement	76	0		76	0	76	0	Borrowing		Planned expenditure of full year budget before the end of the year.	
	Total	671	118	0	789	116	794	5				
Environmental Services	Wheeled Bins	254	0		254	70	254	0	Developer Contributions (£0.1m)		This is an ongoing wheeled bin replacement program.	A request will be made at year end to carry the unspent budget into 2027/28.
	Vehicle Replacements	2,369	185		2,554	20	2,554	0	Borrowing		This is ongoing, with orders for vehicles being placed throughout the year depending on operational requirements.	
	Litter Bin Replacements	0	18		18	0	18	0	Borrowing			
	CCTV Generator	0	135		135	0	165	30	Borrowing		Additional work required including feasibility and civil engineering.	
	Workshop Equipment	123	0		123	0	123	0	Borrowing		Equipment specifications are being drawn up with orders expected to be placed shortly.	
	Additional Waste and Food Rounds	567	0		567	0	473	(94)	Borrowing		The recycling and domestic vehicles are on order and will be delivered during this financial year. The commercial food waste vehicle will be rephased to 2027/28 as there is a 12 month lead time.	
	Essex Road Improvements	250	0		250	0	250	0	Borrowing		Plans completed. Currently waiting for quotations for civil engineering works.	
	Eastfield House Power Upgrade	600	0		600	0	600	0	Borrowing		Initial conversations have started with facilities, UK Power Network and the contractor.	
	Total	4,163	338	0	4,501	90	4,437	(64)				
Community Services	Disabled Facilities Grants	1,600	0		1,600	549	1,790	190	Part Grant Cambridgeshire CC (£1.78m)		Following work on the Q1 forecast a possible overspend for the year has been identified. This results from the clearing of backlogged cases. The budget holder will undertake work to identify additional savings, or where further funding is required a report will be brought to a future TCMG outlining a plan of action to meet the overspend, if this situation is to persist.	
	Community Officers - Mobile Devices	0	10		10	2	10	0	Borrowing			
	Total	1,600	10	0	1,610	551	1,800	190				

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Parks, Countryside & Climate	Play Equipment	30	2		32	0	32	0	Borrowing		This is a rolling multiple years capital budget for Play Equipment replacement when equipment is beyond repair.	
	Fencing	13	0		13	2	13	0	Borrowing		This is a rolling multiple years capital budget for Open Spaces fencing repairs.	
	St Ives Park	0	80		80	0	80	0	Grant - CIL		Legal review underway to understand the leasing and land ownership to then progress through Council for a decision following the findings.	
	Paxton Pits Vehicle Replacement	40	0		40	40	40	0	Borrowing		With the financial year underway, the operational team is obtaining quotations for replacement vehicles and following HDC procurement to obtain a suitable vehicle in line with the budget.	
	Paxton Pits Toilet Refurbishment	50	0		50	0	50	0	Borrowing		This is part of the wider redevelopment of Paxton Pits, in line with recent CIL application and approval. Quotations are being obtained for toilets, roofing and visitor centre gardens. Quotes should be obtained by end of July.	
	Hinchingbrooke Inflatable AquaPark	170	0		170	218	185	15	Borrowing		Complete	
	Godmanchester Recreation Grant	0	30		30	40	40	10	Borrowing		Additional expenditure to be funded from the Leisure Facilities Reserve.	
	Habitat Banking	220	0		220	10	220	0	Borrowing		Habitat Management and Monitoring Plan (HMMPs) have been delivered and we are seeking legal advice for processes to be set out to deliver the project in this financial year.	
	Countryside Investment Opportunities	500	0		500	0	500	0	Borrowing		Commercial Sustainability Plan was approved by Cabinet in March 2026. Commercial Delivery Manager with support from the Head Of Leisure, Health & Environment are working up proposals for the delivery as per the Cabinet report.	
	Water Safety Signage in Parks and Countryside	0	20		20	0	20	0	Borrowing			
	Hinchingbrooke Cafe Refurbishment	400	0		400	0	350	(50)	Borrowing		Level of refurbishment to be determined following outline cost agreement of main scheme. Planning Permission may be required subject to final designs.	
	Paxton Pits Roof and Guttering	40	0		40	0	40	0	Borrowing		This is part of the wider redevelopment of Paxton Pits, in line with recent CIL application and approval. Quotations are being obtained for toilets, roofing and visitor centre gardens. Quotes should be obtained by end of July.	
	Play Equipment (Play Sufficiency Strategy)	165	0		165	0	165	0	Borrowing		A schedule of works is being finalised for year one. Investment will be prioritised according to site condition, age, accessibility and inclusivity. Community engagement is currently being planned and will help inform improvements made at each site.	
	Hinchingbrooke Country Park Enhanced Scheme	1,400	2,167		3,567	862	3,912	345	Grant - CIL (£1.5m)		The contractor started on site on 13 April 2026 with delivery expected by Spring 2027. An in-year overspend is forecast. Funding to be met from savings within Leisure, Health and Environment projects and/or earmarked reserves.	
	Total	3,028	2,299	0	5,327	1,172	5,647	320				
Finance	VAT Partial Exemption	50	0		50	0	0	(50)	Borrowing		Contingency. Will only be required if partial exemption limit is breached.	
	Total	50	0	0	50	0	0	(50)				

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Housing & Regeneration	Future High Streets - St Neots	1,020	2,043		3,063		0	(3,063)	CPCA Grant/Reserves		The project is in the delivery stage, construction work is underway. Funding of the project is via various grant funding, CIL and a contribution from and St Neots Town Council grant of £1.948m. Following the Q1 forecast review the project is expected to be over budget, additional funding arrangements were approved by TCMG and Cabinet (Cambridgeshire Horizons Fund Report) to close this budget deficit. Activity on this budget is under review, no further costs to be expected. £1.058m Project total including previous financial year is funded from the dedicated Regeneration Opportunities Reserve (created by transfer from the Budget Surplus Reserve). Phase 2 (LGF Funded) is in delivery (£1,158,525), Project will be complete by March 2027. Unused funds paid back to MHCLG, paid for out of a reserve for this purpose. Final billing of works for Civil Parking Enforcement implementation regarding on street lining due to increased scope of work relating to obtaining the required streetwork permits from the Council County which was more complex than originally anticipated .	
	Priory Centre	0	0		0	818	6,239	6,239	St Neots TC/CIL			
	Market Towns x3	507	(507)		0	946	946	946	Reserves			
	Ramsey Public Realm (Rephase)	1,268	175		1,443	104	1,158	(285)	CPCA Grant			
	Properties - Houses	0	0		0	0	205	205	Borrowing			
	Civil Parking Enforcement	0	0		0	42	46	46	Borrowing			
	Total	2,892	1,614	0	4,506	1,911	8,594	4,088				
Leisure and Health	One Leisure Improvements	375	0		375	129	375	0	Borrowing		This is an increase to Condition Survey budget to allow on ageing leisure centre facilities to maintain operationally compliant buildings - forecast budget due to early stage of the financial year and future position unclear.	A formal request will be made to carry the £190k underspend into 2027/28
	OL St Neots and St Ives Fitness Equipment and Refreshment	25	0		25	23	50	25	Borrowing		The equipment to be identified and ordered to account for increase in members and usage at OL St Ives and OL St Neots, an order will be placed in July for delivery in September.	
	Burgess Hall Refurbishment	170	0		170	0	170	0	Borrowing		Project scheme to be finalised and agreed	
	Ten-Pin Bowling Refurbishment	50	0		50	0	25	(25)	Borrowing		Proposal to spend the forecast on a 'mini' refurbishment of the area to support the general manager in achieving their forecast income for 2026/27.	
	One Leisure St Ives Outdoor Pitch	1,420	0	(583)	837	0	837	0	CIL Reserve (£0.3m)		As a result of a change to the funding of this project by the Football Foundation, a report was presented to TCMG to decide on the future direction of the project. The following options were taken to TCMG on 28/07/2026 and Cabinet on 15/09/2026: Option 1 - Do nothing - Do not proceed with the project, saving £300k plus £320k CIL. Option 2 - Accept grant of £217k rather than £800k originally proposed, and proceed with Football Foundation (FF) funding (subject to conditions) Option 3 (Recommended) - Withdraw from FF funding offer and deliver the project through HDC capital programme (Additional £217k of HDC capital required) Option 3 was supported by TCMG and confirmed by Cabinet in September as part of the Q1 Finance Report.	
	One Leisure St Ives Facility Improvements	250	0		250	0	60	(190)	Borrowing		Works to be undertaken to make improvements to the athletics track. £60k to be spent in 2026/27. £190k to be spent in 2027/28.	
	Huntingdon Health and Sport Hub	9,063	0		9,063	472	9,063	0	Borrowing (CIL Funding in later years)		The signing of DMA (Contract) for a new 3G pitch for contractors to begin on site in July 2026. The main DMA to be signed in September 2026, construction work will follow as part of phase 2.	
	Loves Farm Path Improvements	300	0		300	0	300	0	Borrowing			
	OL Sawtry Plant Reinstall		0		0	7	7	7	Borrowing			
	One Leisure Roof Mounted Solar		0		0	7	7	7	Borrowing		Software costs relating to additional work on the IT system for implementation Retention fee relating to project	
	Total	11,653	0	(583)	11,070	638	10,894	(176)				

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Planning	Community Infrastructure Levy Projects	4,293	541		4,834	186	9,604	4,770	CIL Reserve		Following the work undertaken at Q1 to forecast expenditure for the year, it has been identified that additional community projects will be funded in 2026/27. The budgeted and additional expenditure will be funded from the CIL capital reserve, but will only be spent once the external projects have reached the necessary milestones and outcomes.	
	Total	4,293	541	0	4,834	186	9,604	4,770				
Property and Facilities	Stonehill Refurbishment	700	300		1,000	0	1,000	0	Earmarked Reserve (£0.150)		The feasibility study has commenced. The final project will depend on the outcome of the feasibility study.	
	Pathfinder House Solar PV	65	0		65	6	65	0	Borrowing		Purchase and installation of solar panels.	
	Re-Letting Incentives	0	150		150	2	100	(50)	Borrowing		Work at Fareham and Library Row. The full budget is not expected to be spent in 2026/27.	A request will be made at year end to carry any unspent budget forward into 2027/28.
	Re-Letting Enhancements	0	443		443	1	150	(293)	Borrowing		Work at Library Row and Pathfinder House. The full budget is not expected to be spent in 2026/27.	A request will be made at year end to carry any unspent budget forward into 2027/28.
	Estates Roof Replacement	0	130		130	1	0	(130)	Borrowing		A review of the project is under way. Feasibility studies are required before a decision can be made on the use of this budget.	A request will be made at year end to carry any unspent budget forward into 2027/28.
	Health and Safety Works at Commercial Properties (R	0	51		51	0	25	(26)	Borrowing		Works are being identified.	A request will be made at year end to carry any unspent budget forward into 2027/28.
	Energy Efficiency Works at Commercial Properties (Re	0	62		62	0	31	(31)	Borrowing		Works are being identified.	A request will be made at year end to carry any unspent budget forward into 2027/28.
	Fareham Offices Capital Works	0	0		0	0	48	48	Borrowing		Retention fee relating to the project which was completed in 2025.	A request to be taken to TCMG to use the £43k underspend from the Meeting Pods project towards this with the remaining £5k to be funded from borrowing.
	Meeting Pods	43	0		43	0	0	(43)	Borrowing		Completed in 2025/26.	A request to be taken to TCMG to use the £43k underspend from the Meeting Pods project towards the overspend on the Fareham Office project.
	Pathfinder Refresh	0	0		0	7	7	7	RCCO		Snagging works on a project that was completed in 2025/26.	This will be funded by the service from their revenue budget.
	Total	808	1,136	0	1,944	17	1,426	(518)				
	Grand Total	29,208	6,006	(583)	34,631	4,681	43,196	8,565				